

Key Performance Indicators	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Set-Standard	2021-2022 Goal	
Successful Course Completion Rate (Fall data)	68	67	67	68	70	63.9	75.4	
Basic skills math progression/completion	33.7	32.9	31.0	35.3	N/A	30.4	44.4	
Basic skills English progression/ completion	51.2	48.3	49.9	53.6	N/A	48.2	57.5	
Basic skills ESL progression/completion	25.4	26.4	29.2	28.7	N/A	24.9	47.2	
College Completion (6-year cohorts)	52.1	49.6	52.2	55.5	N/A	48.9	59.9	
College Completion (6-year cohorts - unprepared for college)	44.4	43.7	46.1	49.9	N/A	42.6	57.5	
College Completion (6-year cohorts - prepared for college)	69.4	62.6	67.2	67.4	N/A	63.2	77.5	
CTE Completion Rate	66.2	56.8	56.6	61.3	N/A	56.4	63.0	
Number of Associate Degrees Awarded	916	963	1,135	1,320	1,423	962	1,400	
Number of ADTs (subset of above)	117	208	350	475	596	not set	not set	
Number of Certificates Awarded	953	1,080	1,345	1,323	1,626	1052	1,403	
Accreditation Status	Accredited	Warning	Warning	Accredited	Accredited	Accredited	Accredited	
UC transfer	108	125	136	119	113	113	145	
CSU transfer	549	732	771	783	843	655	830	
ISP/OOS transfer	290	260	308	216	N/A	264	not set	
FTES (for apportionment)	9,230	10,001	9,377	9,536	8,609.88	not set	10,500	
Efficiency (FTES/FTEF)	41.8	37.6	35.8	32.7	30.9	not set	not set	
Salary and benefits (%)	90	89.3	88.1	88.9	N/A	not set	85	
Annual Operating Excess/ (Deficiency)	\$14,176,305.00	(\$1,597,664.00)	(\$539,136.00)	\$12,751,522.00	N/A	not set	0	
Fund Balance (%)	22.5	19.6	18.6	22.4	N/A	not set	20	
Cash Balance	\$36,327,130.00	\$25,099,804.00	\$49,784,094.00	\$69,287,867.00	N/A	not set	\$30,000,000.00	
Audit Findings (unmodified/unqualified)	Yes	Yes	Yes	Yes	N/A	not set	Yes	
CCSSE - Active Learning	N/A	47	N/A	47.2	N/A	not set	50.0	
CCSSE - Student Effort	N/A	47.1	N/A	46.4	N/A	not set	50.0	
CCSSE - Academic Challenge	N/A	48	N/A	49.5	N/A	not set	50.0	
CCSSE - Faculty Interaction	N/A	42.6	N/A	44.5	N/A	not set	50.0	
CCSSE - Support for Learners	N/A	46.2	N/A	47.3	N/A	not set	50.0	
PACE - Institutional Structure			3.29*			3.53	not set	4.0
PACE - Supervisory Relationship			3.68*			3.84	not set	4.0
PACE - Teamwork			3.71*			3.85*	not set	4.0
PACE - Student Focus			3.84*			3.99*	not set	4.0

*data below the norm base (total average of all schools that also administered the survey)